

LIGHTHOUSE

**BUDGET MEET
CSS INDIA**

**CSS INDIA 10TH
ANNIVERSARY**

**COOL STORAGE
AT SHARJAH**

**Performance
excellence
award**



LIFEBOAT
RECOVERY

ON
OFF



PROJECTS OIL & ENERGY



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LIGHTHOUSE

CHAIRMAN'S MESSAGE



T S Kaladharan

It is amazing how far away; seemingly unapproachable to some, distant horizons may appear. Yet when they have been reached, the memories of the journey provide emotional rewards which surpass everything. The ten year course, chartered by Console Shipping Services India, has seen us sailing through the hearts and minds of millions of satisfied clients. Being able to make this statement gives me great pleasure as I

recognise the privilege that goes along with this.

I recall the days when CSS India was first conceived, with a small group of colleagues and friends sitting around with me, planning and strategizing about the future of the India operations. At that time, no one was quite sure about the fortunes destiny might have in store for us. However all of us were united in focusing on the distant horizon. We had confidence that we were going to sail through whatever situations unexpectedly came our way. We had a belief and determination that enabled us to ride any troughs and stay on the crest of the waves. Bearing in mind how we started, it recently seemed appropriate that a few of us should get together for a small celebration in Delhi. Here we were able to share the excitement and joy of this landmark achievement of CSS India. We reminded ourselves that one's roots should never be forgotten. For CSS the saying that 'from little acorns – oak trees grow' holds true for us.

Today my colleagues, in India, have achieved an acclaimed dynamism and steadfast approach aimed at delivering the best. This has created a long lasting impression in the market in which they operate. Accordingly, this historic juncture reminds us about the broader aspect of responsibility that is expected from each of us. We must all employ strength and longevity, similar to that of an oak tree, to forge ahead by building on our solid and secure foundations.



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A JOURNEY PAR EXCELLENCE

CONSOLE SHIPPING SERVICES COMPLETES **10 YEARS OF INDIA** OPERATIONS



Console Shipping Services India Pvt. Ltd celebrated its 10th anniversary of operations in the field of Shipping and Logistics. A humble journey initiated a decade back with only two offices in India have grown to become a leading name with eight full-fledged offices to its credit today. With diversified operational presence managed by professionals within the shipping and logistics industry, CSS India caters to a cross section of business community around the globe.

CELEBRATING
10
 YEARS
 of Excellence

10th Anniversary celebrations were conducted at the Ramada Gurgaon hotel near Delhi on the 26th of March 2017. The function which was organised by the Delhi office of CSS was attended by India office heads, team CSS Delhi and the senior management members of CSS Group including Chairman T S Kaladharan. The celebrations kicked off officially with a cake cutting ceremony done by Chandrakala (CK), Director Operations & Ocean freight, CSS Group, Rajesh Arora, Vice President, North India and Rahat Talreja, Vice





President Central India.

DJ and Dance floor invigorated the mood of the party and guests started pouring in on to the dance floor to try their dancing skills. CSS team members and Management staff too joined the dance and made the celebrations a memorable one.

CSS India being a part of renowned CSS Group headquartered in Dubai successfully manages services ranging from NVOCC to Projects and from Relocations to Heavy Equipment logistics. As a leading neutral NVOCC in the country CSS India enjoys excellent relationship with leading carriers and thereby ensuring outstanding rates and provides world class services to their clients. The organisation caters LCL services to an impressive 1650 destinations on a weekly basis. CSS India is seen as a reliable partner by their clients for global shipments through Air, Sea and Multimodal operations. More than 800 people today work with CSS Group in the Middle East and the Indian Sub-continent.



PERFORMANCE EXCELLENCE AWARD



CSS was recently recognized with a performance excellence award by Safmarine, at their annual dinner held at Shindaga ballroom of the Metropolitan Hotel in Dubai, UAE. In attendance to receive this award for CSS was Ajay Krishnan, Vice President, Freight forwarding, Chandrakala, Director, Ocean freight & Operations and Angeli Sudheer, Manager, Pricing & Customer service. CSS was presented with the Gold Customer award for the support extended during the year 2016. The awards were presented by Seema S Nair, Managing Director- UAE, Oman & Qatar and Campbell Smith, Head of Global Sales, Safmarine.

The recognition of this award was for the growth and consistent performance for the fiscal year 2016 and it is the fourth consecutive year that CSS has been awarded by Safmarine. "It indeed is a great honour for CSS and I personally



CSS Group would like to thank the team at Safmarine for the recognition. This will go a long way in driving growth between our organizations. We look forward to an even better year with Safmarine in 2017

thank Safmarine for the recognition it has extended to us over the years and this would not have been possible if not for the support the Safmarine team has extended to us since we have started associating," added Ajay Krishnan.

Safmarine is an international shipping business offering container and break-bulk shipping services worldwide. Formed in 1946 by South African industrialists and American ship owners, Safmarine is now widely known as a north/south trade and African specialist. The line is represented in more than 130 countries throughout the world, with more than 1200 sailors selling their services.

"CSS Group would like to thank the team at Safmarine for the recognition. This will go a long way in driving growth between our organizations. We look forward to an even better year with Safmarine in 2017", commented Chandrakala (CK).

The function included guest engagement programmes like the Movie quiz and Lucky draw which was truly entertaining.



VENTURING NEWER AVENUES TO STIMULATE THE ECONOMY

■ CSS INDIA BUDGET MEET 2017

Seeking to strike the right balance between Challenges and Opportunities, the annual budget meeting of Console Shipping Services India was held in Delhi in March. The venue chosen this time was the calm and quite Ramada Gurgaon. Managers and key decision makers from all over the Indian offices attended the meeting which was chaired by T S Kaladharan, Chairman CSS group. In his inaugural address, he congratulated the employees for the tremendous growth that the company has achieved in India during last financial year. He also emphasised the need for path-breaking approaches to tackle the seamlessly changing turbulent global economic scenario.

Budget presentations were done zone wise this year initiated by Rajesh Arora, Vice president North India who did the North India presentations. Central India and South India presentations were done by Rahat Talreja, Vice president Central India and Sudharshan Vice President South India, respectively. Presentations on general Market situations in the Middle East were done by Siby Kurian, Vice President Sales & Marketing and Ajay Krishnan, Vice President Freight



SERVICES OFFERED

- LCL Consolidation & FCL
- Multi-modal Operations
- Ocean freight
- Air freight
- Buyers consolidation
- Customs clearance
- Projects Management
- Warehousing
- Supply chain & Logistics

forwarding CSS Group. Chandrakala (Ck), Director Operations and Ocean freight briefed the attendees on the latest developments in the IT and the ERP Solutions of CSS Group.

The CSS Group Management while assuring support to the suggestions which was put forth during the meeting by the delegates, re-iterated the need for focussed approach on certain niche areas which needs an upliftment.

ITP MEDIA INTERVIEW



Ajay Krishnan, Vice President, Freight forwarding and Chandrakala (CK) Director, Operations and Ocean freight of CSS Group sat with Shaun Ebelthite of ITP Media Group recently. The interviews of the CSS Management delegates were taken by ITP for their April edition of the Logistics Middle East and the Arabian Supply Chain magazine.

“CSS appreciate ITP Media Group’s initiative in engaging companies like CSS who have more than two decades of operational experience in shipping and logistics. Our

discussions covered vital and debatable issues that needs to be addressed by the logistics fraternity today for the benefit of all”, mentioned Chandrakala (CK) after the interview.

Ajay and CK spoke in length with Shaun about the CSS 3PL facilities and the programmes in store for an advanced supply chain management strategy which will soon be implemented in the Middle East. The discussion covered crucial topics such as the volatility of the freight rates, stability recovering and the global operations of CSS.

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Bill's second Anniversary was coming up and if there was one thing that got his wife Suzy upset, it was not getting a thoughtful gift on a special occasion. Bill quizzed all his friends, co workers, clients and anyone he happened to bump into, as to what would be a good anniversary present. He finally settled on a huge bouquet of flowers. Not willing to trust himself to pick out the right flowers, Bill called up a local flower shop with strict instructions to deliver the biggest most beautiful bouquet of flowers first thing in the morning with the following note "Happy Anniversary Year Number Two!" The morning of the Anniversary Bill made sure Suzy would be the one to answer the door as he waited anxiously in the other room. "WHAT THE HELL IS THIS ALL ABOUT?!" Hollered Suzie angrily holding up his well thought out note, "Happy Anniversary You're Number Two!"

PERCEPTION V/S REALITY

Rahat Talreja

Vice President - CSS India

You must have been accused of being a Robber (as in: You robbed me) or Looter (as in: you looted me) or Fleecer (as in: You fleeced me) or Thieves / Thugs (as in : they thugged us or in Hindi: chor hai yeh log)

More so if you are in the business of airline, malls, multiplex, logistics, high end restaurant, airport shops and cafe's etc. Let me elaborate.

AIRLINES

Perception:

Every peak season like Diwali, Christmas etc., you see articles in newspapers on how airlines are "looting" passengers with exorbitant sky high fares. Bombay to Delhi ticket at 25000 which normally is 2500.

Then same night, you put on the TV and the TV as always is broken into 6 frames - 5 guests/panellists and 1 host journalist - all arguing on : Are airlines right in looting innocent passengers with sky high fares?

What is the regulator doing? DGCA? Airlines Ministry on this loot? NGO view, political party view, customers view all are unanimous: They are looting.

Just 1 person would be representing the airlines who would also 75% agree to it that they are looting.

This is perception.

Reality:

Open the balance sheet, profit and loss account, sales / purchase registers, cost matrix of the airline.

95% of the time, every year, they fly passengers: Below cost.

Reason: no pricing power and uncontrolled competition.

95% time they lose money on every ticket.

5% time - they have some opportunity to cover up due to demand supply matrix

Yet, they guzzle the capital invested, have poor balance sheets, and have losses on operations.

In India, all airline promoters are billionaires starting from Govt of India run Air India to Tata's Vistara to Naresh Goyal's Jet airways to the 5 star ex. airline Kingfishers billionaire promoter Vijay Mallya to the Wadia's Go air

Because to become a millionaire, you start as a billionaire. After the so called "loot"

This is reality.

MULTIPLEX AND MALLS

Perception:

How can they ask 400 bucks for a popcorn,

200 bucks for corn and 600 bucks to see this useless movie which is like semi porn (remember I am a poet at heart)

150 bucks for the parking? 100 bucks for a bottle of water?

On TV, the argument goes again: where is the regulator? Why allow them to fleecce customers?

Hushed comments: these guys make HUGE money

Reality:

Most malls shut down eventually. Most multiplex chains get sold or shut down. In India, it's almost a monopoly with PVR. Space for none but one. But are they making that kind of money you think? The answer is: read their finances, that's the truth and you will realise how the real estate and municipal taxes are what you pay for and not the popcorn, water, wafers etc.

And we are not even bringing in parameters like return on investment which are prime to businesses.

LOGISTICS

Perception:

Your rates are very high



Your THC is high

No one is charging VGM

Your destination charges are high

Then, it gets more personal

You guys are looting

You are like thugs

Don't take advantage

You guys are making huge money from us

Reality:

(applicable to most except the few top companies in the listed space)

No logistics company promoter lives on the expensive Mumbai Island City / South Mumbai, all live in the suburbs and farther than that. That itself is a sign of the high charges and loot.

None is in the millionaire list

Most are highly leveraged

Most started from scratch and are still scratching something to remain in business

Negative freight & Rebate are words and concepts holier than God himself for them

Most are poor enough to see travelling to a foreign country and sometimes by business class as a sign of "I have arrived"

A lot many "buy THAT car or THAT phone" and think they have arrived and many such poor think tales.

So the real money always eludes the glamorous businesses.

Maersk now has WORLD'S LARGEST BOXSHIP

the 20,568-TEU Madrid Maersk



Image Courtesy: Maersk Line

COPENHAGEN: Maersk Line has taken delivery of the World's Largest Containership, dubbed the Madrid Maersk, surpassing the prior record set by MOL Triumph, which was delivered March 27.

While the MOL Triumph held the record for the largest boxship at 20,179 TEU, the Madrid Maersk now holds that record at 20,568 TEU.

A Maersk spokesperson said the company expects the Madrid Maersk to enter service in late April.

The vessel is the first of 11 EEE Mark II class boxships due for delivery from Daewoo Shipbuilding Marine Engineering (DSME) ordered at a total cost of US\$1.8 billion in 2015. The last of the deliveries will be completed by mid-2018.

INDIA COMPLETES 10 YEARS OF MANGO EXPORTS TO JAPAN

The Country will be completing a decade of export of the famed Alphonso mangoes to Japan this season, top officials of the Maharashtra State Agriculture Marketing Board (MSAMB) said. The first consignment for the season has already left and more exports are expected as the season progresses, senior officials said. Japan is one of the toughest markets and India has managed to crack this market, Kishore Toshniwal,



MD, MSAMB said recently. Last year, India exported around 50 tonnes of mangoes to Japan and this season, the figure is expected to rise to 150 tonnes, he said, adding that Japan has now become a steady market for the Country.

Mango exports from the Country this season are expected to rise by around 10-15% thanks for a good crop this season. The other new markets this season include South Korea, Australia and New Zealand. Europe has been one of the most important markets for the Country and some 5,000 tonnes are expected to be exported to the Europe market.

Mauritius has already granted market access to Indian mangoes subject to phytosanitary certification, Switzerland has also lifted the ban on Indian mangoes. New markets have also opened up in Canada, Malaysia, New Zealand, South Korea, North Korea and Australia.

SINGAPORE LAUNCHES TRUCK LOADING FACILITY



Singapore LNG Corporation Pte Ltd (SLNG) and the Maritime Port Authority (MPA) of Singapore jointly launched the nation's first LNG Truck Loading Facility during a ceremony held on 12 April 2017, at the SLNG Terminal. The launch, which was officiated by Chief Executive Officer of SLNG, Mr. John Ng, and Chief Executive of MPA, Mr Andrew Tan, marks the readiness of the facility for operations. Located within the SLNG Terminal on Jurong Island, the single-bay facility is an important first step towards developing the LNG trucking business in Singapore, which also helps to facilitate truck-to-ship LNG bunkering. The facility allows small quantities of LNG to be transported overland to just about any location where it may be needed. This may include industrial plants that could use natural gas for furnaces and burners but are not connected to the gas pipeline network, and locations in the port from where LNG may be delivered to ships for use as fuel.

PORT OF ANTWERP GETS OFF TO THE STRONGEST START EVER

The Port of Antwerp handled 54,324,303 tonnes of freight during the first three months of this year, 1.5% more than in the same period last year. The further growth is mainly due to container freight, which was up by 2% in terms of tonnage. In fact this has been the best first quarter ever, both for total overseas freight and for containers. And on top of all that the previous month was the best for containers that has ever been recorded in the Port of Antwerp.

All this means that after the record year of 2016 the Port of Antwerp is off to a good start. "The Port Authority is very satisfied with these growth figures," declared CEO Jacques Vermeiren. "Since the first half of last year experienced better performance than the second half, it is important to see the volumes continuing to steadily increase in the container segment. This positive trend confirms the demand for additional container capacity in the Antwerp Port area," he concluded.



Image courtesy of Port of Antwerp

Dear Valued associate!

Thank you so much for the continued support given to **Lighthouse Magazine**, the bi-monthly publication of CSS Group.

You are requested to attend a confidential readership survey, as part of gathering opinion about our magazine from elite readers.

This is just a 2 minute survey with only 10 questions to be answered. Thank you in advance for your participation.

Your participation and answers will be treated with utmost confidentiality and may

only be used to analyse with other survey answers.

We really appreciate your time.

Those who have already participated in the online survey may please ignore this invitation

Best Regards,

Marketing Department,
CSS Group

log on to
www.cssgroupsite.com/lighthouse-survey/



Kindly scan the below QR Code to start the survey



QUOTABLE QUOTES

Choose a job you love, and you will never have to work a day in your life.

I have a dream that my four little children will one day live in a nation where they will not be judged by the color of their skin, but by the content of their character.

A dreamer is one who can only find his way by moonlight, and his punishment is that he sees the dawn before the rest of the world.

I remain just one thing, and one thing only, and that is a clown. It places me on a far higher plane than any politician.

- Confucius

- Martin Luther King Jr.

- Oscar Wilde

- Charlie Chaplin

COOL STORAGE FACILITY IN SHARJAH

CSS Kingston Logistics provides Cool storage facility inside Saif zone, Sharjah. Having a cool storage facility warehouse can be critical to your business and you can have confidence that you can count on CSS Kingston to provide what you need. The temperature controlled warehousing provides clients with storage solutions that preserve the integrity and quality of goods such as food, pharmaceuticals and electronic components. With the state of the art facilities

and highly trained manpower in station, you can rely on the expertise and skills of the temperature controlled storage division at CSS Kingston Logistics.

Conveniently located within SAIF zone, CSS Kingston is easily accessible from all parts of the Northern Emirates. Highly efficient supply chain facilities provide an edge to CSS Kingston logistics over their competitor in the field of 3PL management.



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Thomas Mathew - Branch Manager
thomas@csskingston.com



The improvements in Salvage Law: IS THE 1989 SALVAGE CONVENTION ENVIRONMENTALLY DYNAMIC?



Joy Thattil

Maritime Lawyer & Partner @ Callidus
Corporate & Maritime Consulting (CCMC)
Dubai & India
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manner, no matter how devastating the environmental impact of a damaged ship may be, the salvage crew must engage in a balancing exercise to determine if it is profitable. Notably, this limitation was recognized by the International Salvage Union at the 2011 Comité Maritime International (CMI) colloquium; "...all too often the tribunal is unable to give full effect to this provision because of the low value of the salvaged property."

Article 14 allows for special compensation claims as an exception to the general no cure no pay principle of salvage law. One of the most significant issues with Article 14 is that the ambiguous wording has created legal uncertainty for when the provision applies as there must be a 'threat of damage to the environment'. The meaning of the phrase 'threat of damage to the environment' is unclear and requires significant interpretation. To give effect to the phrase, a decision maker must consider what constitutes a threat, whether the threat must be real or may be a reasonably perceived threat, what is the meaning of coastal waters found in the definition of damage to the environment, how is the word substantial as found in the definition to be defined, and how substantial must the threat be.

to be continued...

The preamble of the 1989 salvage convention begins by elucidating recognition of increased concern for protecting the environment and the need to create a regime to incentivize salvage operations that incorporate environmental considerations. The convention enumerates duties and responsibilities owed by the salvage parties to the environment, but it is principally in two provisions, Article 13 and Article 14 that the regime to incentivize the undertaking of salvage operations for environmental protection purposes is found.

Article 13 provides that the salvage award shall be fixed with a view to encouraging salvage operations, taking into account the following criteria "without regard to the order in which they are presented below..." (b) the skill and efforts of the salvors in preventing or minimizing damage to the environment;

Article 14 provides for a form of special compensation for salvage efforts where there is a threat of damage to the environment in order to address the irreconcilability of the principle of no cure, no pay with incentivizing environmentally motivated salvage operations.

Though these articles were enacted to provide a responsive regime to incentivize environmentally motivated salvage operations, the force of the provisions is weak. A salvage reward under Article 13(b) is will always be qualified by provision 13(3) of the Convention, "The rewards, exclusive of any interest and recoverable legal costs that may be payable thereon, shall not exceed the salvaged value of the vessel and other property." Environmental threats can have devastating consequences to a region. A large oil spill for example has the potential to significantly damage marine habitats, biodiversity, and local livelihoods. By limiting a salvage reward in this

BUSINESS, FRIENDSHIP & BEYOND

The relationship between CSS and FPS Rotterdam started in 2003 when T S Kaladharan and Jean-Paul van Munster met each other for the first time in Singapore. It was clear that both had a lot to offer to each other. Commencing in 2003, the combined efforts of CSS, who are a neutral NVOCC and FPS Rotterdam has made both companies to become the market leaders in consolidation services from and to the Middle East and India in their respective regions.

From there started, not only a fruitful business relationship, but also a close friendship flourished. During the past years the relationship had grown into a family atmosphere for both Kala & Jean. Never an opportunity is missed to be in each other's family functions and over the period of time, the joy is shared of being like a single family and they continue the relationship.



After a long day of business meetings between the CSS teams and Saskia de Jong, MD of FPS Rotterdam, the day is sealed with a family diner.

EMPLOYEES OF THE MONTH



SANDEEP P .S
CSLC 1 given by Shelly Varkey -
Manager, Admin - CSS Dubai



SAIPRASANTH RAJASEKAR
CSS Projects given by Shelly Varkey -
Manager, Admin - CSS Dubai

FEBRUARY 2017

MARCH 2017



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NEW REGULATIONS FROM CUSTOMS TO PREVENT CORRUPTIONS



Rajesh Arora
Vice President - CSS North India

Entry in Customs EDI system within 24 hr of vessel arrival at port, failing which a daily penalty will be imposed on Consignee. This is a very good and corrective measure from Indian Customs to stop all illegal / wrong Customs filling. This will also speed up the import clearance process in all port in India making them competitive in world market. Apart from that, Free time at all ports has been reduced to 24 hrs so that the current backlog of cargo can be eased out from all Ports and ICD(s). This sudden movement strictly comes into picture due to nationwide NEWS of fake currency and ammunition spreads and DRI, SIB, CID stops all works in every major ports and ICD(s).

This New regulation may be called the Bill of Entry (Electronic Integrated Declaration) Amendment Regulations, 2017.

Please take a look of the summary of the new regulations....

“Regulation 4. (1) The authorised person shall file the bill of entry before the end of the next day following the day (excluding holidays) on which the aircraft or vessel or vehicle carrying the goods arrives at a customs station at which such goods are to be cleared for

home consumption or warehousing.

The bill of entry shall be deemed to have been filed and self-assessment of duty completed when, after entry of the electronic integrated declaration in the Indian Customs Electronic Data Interchange System either through ICEGATE or by way of data entry through the service centre, a bill of entry number is generated by the Indian Customs Electronic Data Interchange System for the said declaration.

Where the bill of entry is not filed within the time specified in sub-regulation (1) and the proper officer of Customs is satisfied that there was no sufficient cause for such delay, the importer shall be liable to pay charges for late presentation of the bill of entry at the rate of rupees five thousand per day for the initial three days of default and at the rate of rupees ten thousand per day for each day of default thereafter:

Provided that where the proper officer is satisfied with the reasons of delay, he may waive off the charges referred to in the second proviso to sub-section (3) of section 46 of the Customs Act, 1962 (52 of 1962).

No charges for late presentation of Bill of Entry shall be liable to be paid where the entry inwards or arrival of cargo, as the case may be, has taken place before the date on which the Finance Bill, 2017 receives the assent of the President.”

This sudden notification has made a lot of consignee's life miserable suddenly but this will surely purify the current impurity of EXIM Trade and we CSS Delhi welcomes this strict move imposed by Custom for purification of Trade.

Recently Indian Customs has done amendment in their Custom Act for filling of Bill of Entry (i.e. Custom Import documents filling) for all Import cargos coming to India effective 1st of April 2017. In this new regulations all Consignee / their agents must have to file Import Bill of



INBOUND

DUBAI

VESSEL	VOY	BAHRAIN	BANGKOK	BARCELONA	BREMEN	BUSAN	COCHIN	GUANGZHOU	HONGKONG	KARACHI	KEELUNG	KUWAIT	NHAVA SHEVA	NEW YORK	NINGBO	PORT KLANG	QINGDAO	ROTTERDAM	SHANGHAI	SINGAPORE	SOUTHAMPTON	XIAMEN	XINGANG	JEBEL ALI		
RICHARD RICKMERS	1011	5-May																						9-May		
RICHARD RICKMERS	1012	12-May																							16-May	
RICHARD RICKMERS	1013	19-May																							23-May	
RICHARD RICKMERS	1014	26-May																							30-May	
RICHARD RICKMERS	1015	2-Jun																							6-Jun	
RICHARD RICKMERS	1016	9-Jun																							13-Jun	
RICHARD RICKMERS	1017	16-Jun																							20-Jun	
RICHARD RICKMERS	1018	23-Jun																							27-Jun	
OOCL SINGAPORE	013W		29-Apr																						12-May	
COSCO LONG BEACH	017W		6-May																						23-May	
COSCO HELLAS	069W		13-May																						30-May	
TAYMA	181W		21-May																						2-Jun	
OOCL HO CHI MINH CITY	013W		28-May																						13-Jun	
COSCO BEIJING	062W		4-Jun																						20-Jun	
CMA CGM MUSCA	190MEE			2-May																					24-May	
CMA CGM VELA	192MEE			12-May																					1-Jun	
OOCL BRUSSELS	194MEE			19-May																					8-Jun	
CMA CGM PEGASUS	196MEE			24-May																					15-Jun	
CMA CGM HYDRA	198MEE			2-Jun																					22-Jun	
MAERSK SHAMS	1707				7-May																				3-Jun	
MAERSK GIBALTAR	1707				14-May																				10-Jun	
MAERSK GUAYAQUIL	1707				21-May																				17-Jun	
MAERSK GENOA	1707				28-May																				24-Jun	
MAERSK SARAT	1707				4-Jun																				1-Jul	
DAJU	1707				11-Jun																				8-Jul	
MAERSK SALTORO	1707				18-Jun																				15-Jul	
MAERSK STADELHORN	1709				25-Jun																				22-Jul	
HYUNDAI COLOMBO	O84					29-Apr																			19-May	
HYUNDAI TOGETHER	26					6-May																			26-May	
HYUNDAI VICTORY	O16					13-May																			2-Jun	
HYUNDAI DREAM	O17					20-May																			9-Jun	
HYUNDAI TENACITY	O28					27-May																			16-Jun	
HYUNDAI DRIVE	O15					3-Jun																			23-Jun	
AS CARINTHIA	O17W						3-May																		8-May	
FRISIA GOTEBORG	O24W						10-May																		15-May	
MESSINI	O63W						17-May																		22-May	
CARDONIA	O23W						24-May																		29-May	
AS CARINTHIA	O18W						31-May																		5-Jun	
FRISIA GOTEBORG	O25W						7-Jun																		12-Jun	
COSCO KAOHSIUNG	O49W							3-May																	16-May	
COSCO LONG BEACH	O17W							10-May																	23-May	
COSCO HELLAS	O69W							17-May																	30-May	
COSCO PUSAN	O13W							24-May																	6-Jun	
COSCO AFRICA	O39W							31-May																	13-Jun	
COSCO BEIJING	O62W							7-Jun																	20-Jun	
WAN HAI 611	W0196A								2-May																	17-May
KOTA CEPAT	W023JKCE								9-May																	24-May
WAN HAI 613	W0176C								16-May																	31-May
WAN HAI 517	W0285G								23-May																	7-Jun
KOTA CEMPAKA	W027JKCP								30-May																	16-Jun
SIMA GENESIS	OO2E									3-May																6-May
NORTHERN DEPENDANT	O12S									10-May																13-May
SIMA GENESIS	OO3E									17-May																20-May
NORTHERN DEPENDANT	O13S									24-May																27-May
SIMA GENESIS	OO4E									31-May																3-Jun
NORTHERN DEPENDANT	O14S									7-Jun																10-Jun
SIMA GENESIS	OO6E									14-Jun																17-Jun
NORTHERN DEPENDANT	O16S									21-Jun																24-Jun
HYUNDAI COLOMBO	O84W										3-May															19-May
HYUNDAI TOGETHER	O26W										10-May															26-May
HYUNDAI VICTORY	O16W										17-May															2-Jun
HYUNDAI DREAM	O17W										24-May															9-Jun
HYUNDAI TENACITY	O26W										31-May															16-Jun
HYUNDAI COLOMBO	O85W										7-Jun															23-Jun
SAFMARINE KURAMO	1725											30-Apr														1-May
CITY OF XIAMEN	1717											7-May														8-May
SAFMARINE KURAMO	1727											14-May														15-May
CITY OF XIAMEN	1719											21-May														22-May
SAFMARINE KURAMO	1729											28-May														29-May
CITY OF XIAMEN	1721											4-Jun														5-Jun
SAFMARINE KURAMO	1731											11-Jun														12-Jun
MAERSK GANGES	1706												4-May													7-May

ABOVE MENTIONED ARE TENTATIVE VESSELS AND ARE SUBJECT TO CHANGE.

INBOUND

DUBAI

VESSEL	VOY	BAHRAIN	BANGKOK	BARCELONA	BREMEN	BUSAN	COCHIN	GUANGZHOU	HONGKONG	KARACHI	KEELUNG	KUWAIT	NHAVA SHEVA	NEW YORK	NINGBO	PORT KLANG	QINGDAO	ROTTERDAM	SHANGHAI	SINGAPORE	SOUTHAMPTON	XIAMEN	XINGANG	JEBEL ALI	
MAERSK KIEL	1708												11-May											14-May	
MAERSK INDUS	1706												18-May											21-May	
MAERSK DANUBE	1706												25-May											28-May	
MAERSK KITHIRA	1708												1-Jun											4-Jun	
MAERSK EUPHRATES	1708												8-Jun											11-Jun	
MAERSK KIMII	1708												15-Jun											18-Jun	
MAERSK KENSINGTON	1705													29-Apr										27-May	
MAERSK DETROIT	1705												6-May											3-Jun	
MAERSK CHICAGO	1705												16-May											10-Jun	
NORTHERN MONUMENT	1705												20-May											17-Jun	
MAERSK ATLANTA	1705												27-May											24-Jun	
NORTHERN MAGNUM	1705												3-Jun											1-Jul	
MAERSK KINLOSS	1705												10-Jun											8-Jul	
MAERSK PITTSBURGH	1705												17-Jun											15-Jul	
PERFORMANCE	005W														01-May									18-May	
AGIOS MINAS	005W														08-May									25-May	
E.R. SWEDEN	005W														15-May									1-Jun	
CSAV TYNDALL	010W														22-May									8-Jun	
SEASpan GANGES	002W														29-May									15-Jun	
SEASpan YANGIZE	002W														05-Jun									22-Jun	
SEASpan AMAZON	002W														12-Jun									29-Jun	
PERFORMANCE	11W														19-Jun									6-Jul	
EVER DIVINE	109W															27-Apr								5-May	
CAPE MAGNUS	006W														4-May									14-May	
SIMA GISELLE	069W														11-May									21-May	
EVER DIAMOND	136W														18-May									28-May	
MALAKOS	1704W														25-May									4-Jun	
EVER DIVINE	110W														1-Jun									11-Jun	
CAPE MAGNUS	007W														8-Jun									18-Jun	
SIMA GISELLE	070W														14-Jun									25-Jun	
CMA CGM THALASSA	209GFW															25-May								19-May	
CMS CGM LEO	211GFW															1-Jun								26-May	
APL MEXICO CITY	213GFW															8-Jun								2-Jun	
APL YANGSHAN	215GFW															15-Jun								9-Jun	
CMA CGM CENTAURUS	217GFW															22-Jun								19-Apr	
EVER CHAMPION	091W																	6-May						23-Jun	
APL CHANGI	188FLE																	15-May						28-Jun	
CMA CGM JULES VERNE	190FLE																	22-May						5-Jul	
CMA CGM GEORG FORSTER	192FLE																	29-May						12-Jul	
CMA CGM CORTE REAL	194FLE																	5-Jun						19-Jul	
CMA CGM BOUAVILLE	196FLE																	12-Jun						26-Jun	
CMA CGM THALASSA	209GFW																		6-May					25-May	
CMA CGM LEO	211GFW																		13-May					1-Jun	
APL MEXICO CITY	213GFW																		20-May					8-Jun	
APL YANGSHAN	215GFW																		27-May					15-Jun	
CMA CGM CENTAURUS	217GFW																		3-Jun					22-Jun	
OOCL KOREA	O14E17																				30-Apr			27-May	
OOCL BANGKOK	O17E18																				8-May			3-Jun	
APL GWANGYANG	196GEE																				15-May			13-Jun	
CMA CGM VOLGA	198GEE																				22-May			20-Jun	
APL CHONGQING	200GEE																				29-May			27-Jun	
CSC NEPTUNE	037W																				1-Jun			7-Jul	
CSC LONG BEACH	017W																					5-May		23-May	
COSCO HELLAS	069W																					12-May		30-May	
CSC PUSAN	013W																					19-May		6-Jun	
COSCO AFRICA	039W																					26-May		13-Jun	
COSCO BEIJING	062W																					2-Jun		23-Jun	
COSCO KAOHSIUNG	050W																					9-Jun		27-Jun	
CSC NEPTUNE	O36W																						29-Apr	19-May	
LLOYD PARSIFAL	008W																						6-May	26-May	
IAYMA	037W																						13-May	2-Jun	
OOCL HO CHI MINH CITY	013W																						20-May	9-Jun	
XIN NING BO	219S																						27-May	16-Jun	
MOL GARLAND	108W																					3-Jun		23-Jun	
CMA CGM DALLAS	191GEW																							05-May	30-May
APL PARIS	193GEW																							12-May	6-Jun
APL GWANGYANG	195GEW																							19-May	13-Jun
CMA CGM VOLGA	197GEW																							26-May	20-Jun
APL CHONGQING	199GEW																							02-Jun	27-Jun
APL LE HAVRE	201GEW																							09-Jun	27-Jun
APL SOUTHAMPTON	203GEW																							16-Jun	11-Jul
APL QINGDAO	205GEW																							23-Jun	18-Jul

ABOVE MENTIONED ARE TENTATIVE VESSELS AND ARE SUBJECT TO CHANGE.

OUTBOUND

DUBAI

VESSEL	VOY	JEBEL ALI	ABU DHABI	ALEXANDRIA	AOABA	BAHRAIN	CHENNAI	COCHIN	COLOMBO	DAMMAM	DAR ES SALAM	DELHI	DOHA	FELIXSTOWE	HAMBURG	JEDDAH	KARACHI	KUWAIT	MOMBASA	SOHAR	NEW YORK	NHAVA SHEVA	RIYADH	ROTTERDAM	UMM QASR	SINGAPORE		
X-PRESS EUPHRATES	O106	29-Apr	30-Apr																									
X-PRESS EUPHRATES	O107	06-May	07-May																									
X-PRESS EUPHRATES	O108	13-May	14-May																									
X-PRESS EUPHRATES	O109	20-May	21-May																									
X-PRESS EUPHRATES	O110	27-May	28-May																									
X-PRESS EUPHRATES	O111	3-Jun	04-Jun																									
X-PRESS EUPHRATES	O112	10-Jun	11-Jun																									
MAERSK KYRENIA	1708	01-May		17-May																								
MAERSK GANGES	1706	08-May		24-May																								
MAERSK KIEL	1708	15-May		31-May																								
MAERSK INDUS	1706	22-May		7-Jun																								
MAERSK DANUBE	1706	29-May		14-Jun																								
MAERSK KITHIRA	1708	05-Jun		21-Jun																								
MAERSK EUPHRATES	1708	12-Jun		28-Jun																								
MAERSK GUATEMALA	1706	28-Apr			13-May																							
MAERSK TANJONG	1708	6-May			20-May																							
MAERSK LUKANG	1708	12-May			27-May																							
MAERSK TAKUNG	1708	20-May			03-Jun																							
MAERSK SHVLING	1708	27-May			10-Jun																							
MAERSK TALURIS	1708	3-Jun			17-Jun																							
GUNHILDE MAERSK	1708	10-Jun			24-Jun																							
MAERSK GUATEMALA	1708	17-Jun		01-Jul																								
X-PRESS EUPHRATES	O106	29-Apr				30-Apr																						
X-PRESS EUPHRATES	O107	06-May				07-May																						
X-PRESS EUPHRATES	O108	13-May				14-May																						
X-PRESS EUPHRATES	O109	20-May				21-May																						
X-PRESS EUPHRATES	O110	27-May				28-May																						
X-PRESS EUPHRATES	O111	03-Jun				04-Jun																						
X-PRESS EUPHRATES	O112	10-Jun				11-Jun																						
X-PRESS EUPHRATES	O113	17-Jun				18-Jun																						
CARDONIA	022E	03-May					14-May																					
AS CARINTHIA	017E	10-May					21-May																					
FRISIA GOTEBORG	024E	17-May					28-May																					
MESSINI	053E	24-May					04-Jun																					
CARDONIA	023E	31-May					11-Jun																					
AS CARINTHIA	018E	07-Jun					18-Jun																					
FRISIA GOTEBORG	025E	14-Jun					25-Jun																					
CARDONIA	022E	3-May						10-May																				
AS CARINTHIA	017E	10-May					16-May																					
FRISIA GOTEBORG	024E	17-May					24-May																					
MESSINI	053E	24-May					31-May																					
CARDONIA	023E	31-May					7-Jun																					
AS CARINTHIA	018E	7-Jun					14-Jun																					
HS DEBUSY	1705	28-Apr							06-May																			
JONATHAN SWIFT	1705	5-May							13-May																			
NORTHERN POWER	1703	12-May							20-May																			
SCHLIEMI RICKMERS	1703	19-May							27-May																			
OSAKA TOWER	1703	26-May							03-Jun																			
ROBIN HUNTER	1707	2-Jun							10-Jun																			
AS MORGANA	1707	9-Jun							17-Jun																			
LANA	1707	16-Jun							24-Jun																			
CLIVA	1707	23-Jun							01-Jul																			
NORTHERN DEPENDENT	N012CNP	29-Apr								1-May																		
SIMA GENESIS	N003.FSG	6-May								8-May																		
NORTHERN DEPENDENT	N013CNP	13-May								15-May																		
SIMA GENESIS	N004.FSG	20-May								22-May																		
NORTHERN DEPENDENT	N014CNP	27-May								29-May																		
SIMA GENESIS	N005.FSG	3-Jun								5-Jun																		
SAFMARINE NGAMI	1709	04-May									16-May																	
TG POSEIDON	1709	11-May									23-May																	
HERMES	1709	18-May									30-May																	
SAFMARINE NYASSA	1709	24-May									06-Jun																	
NICOLINE MAERSK	1709	01-Jun									13-Jun																	
SAFMARINE NGAMI	1712	07-Jun									19-Jun																	
TG POSEIDON	1711	14-Jun									26-Jun																	
HERMES	1711	21-Jun									03-Jul																	
GROUSE HUNTER	0008	27-Apr										07-May																
NORTHERN PRACTICE	031	04-May										14-May																
GROUSE HUNTER	0009	11-May										21-May																
NORTHERN PRACTICE	032	18-May										28-May																
GROUSE HUNTER	0010	25-May										04-Jun																
NORTHERN PRACTICE	033	01-Jun										11-Jun																
GROUSE HUNTER	0011	08-Jun										18-Jun																
HANSA MAGDEBURG	711W	2-May											3-May															
HANSA MAGDEBURG	712W	9-May											10-May															
HANSA MAGDEBURG	713W	16-May											17-May															
HANSA MAGDEBURG	714W	23-May											24-May															

ABOVE MENTIONED ARE TENTATIVE VESSELS AND ARE SUBJECT TO CHANGE. ALSO DIRECT SERVICES TO CHENNAI, DOHA, RIYADH AND SHARJAH

OUTBOUND

DUBAI

VESSEL	VOY	JEHEL ALI	ABU DHABI	ALEXANDRIA	ACABA	BAHRAIN	CHENNAI	COCHIN	COLOMBO	DAMMAM	DAR ES SALAM	DELHI	DOHA	FELIXSTOWE	HAMBURG	JEDDAH	KARACHI	KUWAIT	MOMBASA	SOPAR	NEW YORK	NHAVA SHEVA	RIYADH	ROTTERDAM	UMM QASR	SINGAPORE	
HANSA MAGDEBURG	715W	30-May											31-May														
HANSA MAGDEBURG	716W	6-Jun											7-Jun														
MAERSK GENOA	1706	30-Apr												26-May													
MAERSK SARAT	1706	7-May												2-Jun													
DALI	1708	14-May												9-Jun													
MAERSK SALTORO	1706	21-May												16-Jun													
MAERSK STADELHORN	1708	28-May												23-Jun													
MAERSK SHAMS	1708	4-Jun												30-Jun													
MAERSK GIBRALTAR	1708	11-Jun												7-Jul													
MAERSK GUAYAGUIL	1708	18-Jun												14-Jul													
MAERSK GENOA	1708	25-Jun												21-Jul													
MAERSK SARAT	1706	7-May												10-Jun													
DALI	1708	14-May												17-Jun													
MAERSK SALTORO	1706	21-May												24-Jun													
MAERSK STADELHORN	1708	28-May												01-Jul													
MAERSK SHAMS	1708	4-Jun												08-Jul													
MAERSK GIBRALTAR	1708	11-Jun												15-Jul													
MAERSK GUAYAGUIL	1708	18-Jun												22-Jul													
AL SAFAT	1718W	5-May													18-May												
AL RAWDAH	127W	12-May													25-May												
JAZAN	1720W	19-May													1-Jun												
AL BAHIA	1721W	26-May													8-Jun												
JAZAN	1713W	31-Mar													13-Apr												
AL BAHIA	1714W	7-Apr													20-Apr												
AL KHARJ	1715W	14-Apr													27-Apr												
AL HILAL	1716W	21-Apr													04-May												
AL MANAMAH	1717W	28-Apr													11-May												
SIMA GENESIS	O02	28-Apr														31-May											
NORTHERN DEPENDENT	E012	05-May														08-May											
SIMA GENESIS	O03	11-May														14-May											
NORTHERN DEPENDENT	E013	18-May														21-May											
SIMA GENESIS	O04	25-May														28-May											
NORTHERN DEPENDENT	E014	1-Jun														04-Jun											
SIMA GENESIS	O05	8-Jun														11-Jun											
SAFMARINE KURAMO	1726	2-May															7-May										
CITY OF XIAMEN	1718	9-May															14-May										
SAFMARINE KURAMO	1728	16-May															21-May										
CITY OF XIAMEN	1720	23-May															28-May										
SAFMARINE KURAMO	1730	30-May															4-Jun										
CITY OF XIAMEN	1722	06-Jun															11-Jun										
SAFMARINE KURAMO	1732	13-Jun															18-Jun										
CITY OF XIAMEN	1724	20-Jun															25-Jun										
SAFMARINE NGAMI	1709	04-May																15-May									
TG POSEIDON	1709	11-May																22-May									
HERMES	1709	18-May																29-May									
SAFMARINE NYASSA	1709	24-May																5-Jun									
NICOLINE MAERSK	1709	01-Jun																12-Jun									
SAFMARINE NGAMI	1711	07-Jun																19-Jun									
TG POSEIDON	1711	14-Jun																26-Jun									
HERMES	1711	21-Jun																3-Jul									
HEBE	719E	5-May																	08-May								
HEBE	720E	12-May																	15-May								
HEBE	721E	19-May																	22-May								
HEBE	722E	26-May																	29-May								
HEBE	723E	2-Jun																	05-Jun								
HEBE	724E	9-Jun																	12-Jun								
MAERSK BRUXELLES	U713R	05-May																			06-Jun						
MSC JOANINA	U714R	12-May																			12-Jun						
MSC RITA	U715R	19-May																			20-Jun						
MSC ASIA	U716R	26-May																			27-Jun						
MSC MAEVA	U717R	01-Jun																			30-Jun						
MSC PINA	U718R	09-Jun																			09-Jul						
GROUSE HUNTER	O008	27-Apr																				7-Jun					
NORTHERN PRACTICE	O31	4-May																				14-May					
GROUSE HUNTER	O009	11-May																				21-May					
NORTHERN PRACTICE	O32	18-May																				28-Jun					
GROUSE HUNTER	O010	25-May																				4-Jun					
NORTHERN PRACTICE	O33	01-Jun																				11-Jun					
GROUSE HUNTER	O011	08-Jun																				18-Jun					
SEASPARAN GANGES	E001JSGN	29-Apr																							30-Apr		
SEASPARAN YANGTZE	E001JYAG	6-May																								7-May	
SEASPARAN AMAZON	E001JSEA	13-May																									14-May
PERFORMANCE	E005JPCF	20-May																									21-May
AGIOS MINAS	E005JGOS	27-May																									28-May
E.R. SWEDEN	E707JERD	3-Jun																									4-Jun
MAERSK GENOA	1706	30-Apr																								2-Jun	
MAERSK SARAT	1706	7-May																									9-Jun

ABOVE MENTIONED ARE TENTATIVE VESSELS AND ARE SUBJECT TO CHANGE. ALSO DIRECT SERVICES TO CHENNAI, DOHA, RIYADH AND SHARJAH

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Springtime Declutter

Whenever you read or hear about self-help ideas, they nearly all seem to be time demanding and require some sort of major dedication and commitment. However if we realise that we are all part of nature then there are obvious lessons which we can adopt, from our experiences of living in a natural environment, that are easier to implement.

The most obvious one of these happens, when spring comes around. Buds appear heralding the arrival of the new season. But what is it that all competent gardeners know? You have to clear away the accumulated left overs of previous seasons, so that the fresh green growth may flourish. There is a fundamental need to get rid of the old growth, to declutter, - to simplify or get rid of mess, disorder, complications, especially from a place, situation.

Here's betting that, just like more or less everyone else, you have either a clutter draw, maybe even a clutter shed or simply the 'I'll deal with it later' pile. Somewhere, where things we think we might need in the future, are thrown or stored to wait this opportunity – just in case. Similarly with clothes and memorabilia, we just can't bring ourselves to throw anything away. The saying 'Can't see the wood for the trees', springs to mind. Over the years we accumulate so much unnecessary baggage that it restricts, sometimes unknowingly, our ability to function properly.

Why is it that clutter seems to grow? Well the more things we have to support our memories and also to have in reserve, to fall back on, appears to provide an insurance against the uncertainties in our lives. Thinking back though, when did the clutter actually help us? Probably, hardly ever!

Experts now acknowledge the restrictive nature of clutter. Whilst real decluttering starts with us, as individuals, in the broader concept governments have realised the advantages of new initiatives to propagate the idea of a clean country. In India many will have heard of 'Swachh Bharat', a huge campaign encouraging focus on a clean India. Similar ideas and programmes are being instigated by governments and entrepreneurs world-wide. However one thing we cannot overlook is that de-cluttering begins at home. We are in charge and we are the grass roots of change.

We are convinced that decluttering your work and living spaces actually helps our brains to focus, because clutter adversely competes for our attention. A decluttered environment fosters concentration. Additionally having a less cluttered work and home space helps to stimulate our creativity. In our environment we will find ourselves having time to admire beauty rather than having to watch where we step, so as to avoid rubbish. Another thing it is easy to overlook is 'smell'. Clutter, rubbish, has its own particular aroma. Old books, dusty atmospheres, wardrobes, sheds and store rooms all have their own peculiar smells that influence how we feel and react. Just think how the smell



of fresh flowers or mother's cooking stimulates pleasant thoughts and then compare this with the smell of clutter.

As mentioned earlier most clutter starts with a pile of and then grows to fill a draw, a room, a shed, a garage or loft. Somewhere we can shut the door so no one else sees. This creates negative energy in our lives. We know it is there but we avoid looking. Getting rid of the clutter will increase our positive energy. It will also make for more opportunities. What happens if, for example, your desk is so full of papers, letters, reports and other trash, so that it looks and feels as though there is no room for any new clients? Decluttering will make way for new auspicious events. You may even make some unexpected money. What is clutter to you may be worth more to others. It is amazing how much second hand items can fetch on EBay or at local rummage sales. It's the first step which counts because holding on to clutter is addictive. The more we have the more we seem to attract. It's not easy to start to get rid of unnecessary things with all the negativity that clutter brings.

So what's a good way to start? **One way which has already worked for us, was to have a declutter party. We set a time and invited a few of our best friends over for emotional support and help. Chivvied along with some music and refreshments, off we started filling big rubbish sacks. We were ruthless and also had a good laugh knowing that, after we had finished, we were going to do the same at each other's home. Once we got into the swing of things it really was hard to stop.** We also made enough money, selling some of the stuff, to pay for unexpected treats. You'll no doubt find that, like us, once you get started you'll find the outcome will be really liberating.

Kaleidoscope desk

VESSEL	VOY	JEBEL ALI	ABU DHABI	ALEXANDRIA	ADABA	BAHRAIN	CHENNAI	COCHIN	COLOMBO	DAMMAM	DAR ES SALAMI	DELHI	DOHA	FELIXSTOWE	HAMBURG	JEDDAH	KARACHI	KUWAIT	MOMBASA	SOHAR	NEW YORK	NHAVA SHEVA	RIYADH	ROTTERDAM	UMM QASR	SINGAPORE
DAU	1708	14-May																						16-Jun		
MAERSK SALTORO	1706	21-May																						23-Jun		
MAERSK STADELHORN	1708	28-May																						30-Jun		
MAERSK SHAMS	1708	04-Jun																						7-Jul		
MAERSK GIBRALTAR	1708	11-Jun																						14-Jul		
MAERSK GUAYAGUIL	1708	18-Jun																						21-Jul		
ARNICA	032N	03-May																							4-May	
ARNICA	033B	10-May																							11-May	
ARNICA	034N	17-May																							18-May	
ARNICA	035N	24-May																							25-May	
ARNICA	036N	31-May																							1-Jun	
ARNICA	037N	07-Jun																							8-Jun	
ARNICA	038N	14-Jun																							15-Jun	
HYUNDAI DRIVE	O14	06-May																								22-May
HYUNDAI PRIDE	O14	13-May																								29-May
HYUNDAI COLOMBO	O84	20-May																								5-Jun
HYUNDAI TOGETHER	O26	27-May																								12-Jun
HYUNDAI VICTORY	O16	03-Jun																								19-Jun
HYUNDAI DREAM	O17	10-Jun																								26-Jun
HYUNDAI TENACITY	O28	17-Jun																								3-Jul

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